

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE OPEN SESSION **OF THE MEETING OF THE BOARD OF GOVERNORS**

Held on Wednesday, 18 March 1992, immediately following the Closed Session,
in Room GM-407-1, SGW Campus

Attendance:

Present: Me A. Gervais, Chairman, Ms. L. Brodrick, Dr. R.M.H. Cheng, Mr. T. Dowd, Mr. J.N. Economides, Mr. H. Farias, Mr. J.R. Firth, Prof. S. Friedland, Mr. R.K. Groome, Dr. H. Habib, Mr. P. Ivanier, Dr. P. Kenniff, Rector, Dr. V.H. Kirpalani, Sister E. McIlwaine, Dr. R.H. Pallen, Mr. D. Pomerleau, Mr. J.H. Smith, Mr. S. Tamas, Mr. G. Vézina, Ms. S. Woods

Officers of the University:

Dr. C.L. Bertrand, Dr. M. Cohen, Dr. R. Sheinin, Me B. Gaudet

Absent: Mr. B. Aune, Mr. A. Benedetti, Ms. E. Brown, Mr. D. D'Alessandro, Ms. M. Donaldson, Mr. L. Ellen, Dr. D.B. Frost, Chief Justice A.B. Gold, Chancellor, Mr. P. Howlett, Mr. F. Knowles, Mr. R. Lawless, Mr. D.W. McNaughton, Mr. A.H. Michell, Me J.J. Pepper, Mr. R. Renaud, Mr. H. Santos, Mr. W.W. Stinson, Mr. C.I. Taylor, Me M. Vennat

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES:

BG-92-3-D14	Supporting documents for election of replacement members to the Advisory Search Committee for the Director of University Libraries
BG-92-3-D17	Explanatory memo from Dr. V.H. Kirpalani on behalf of a sub-committee of the Graduation Ceremonies Committee
BG-92-3-D18	Final Report of the sub-committee on "Revisions to the criteria and procedures for selecting Honorands"
BG-92-3-D19	Draft of Revised Criteria and procedures for selection of Honorands
BG-92-3-D19(a)	Notice of motion of a proposed amendment to the Concordia By-Laws, respecting the composition of Senate
BG-92-3-D20	Outline of proposed revision to the composition of Senate
BG-92-3-D21	Memo from Mr. John Noonan attesting Senate approval of creation of a Convocation Medal for International Business Students
BG-92-3-D22	Outline of proposal for creation of a Convocation Medal for International Business Students

1. Call to Order

The Open Session was called to order at 8:56 a.m.

1.1 Chairman's remarks

The Chairman referred to a questionnaire which had been circulated to determine whether a switch to Thursday meetings would be feasible for next year; the survey results showed that several faculty members would not be able to attend. Me Gervais proposed Tuesday as an alternative, but a number of the Governors present said that would not be convenient for them. It was decided that the Board should retain the current Wednesday morning schedule, as it clearly accommodated the greatest number of people.

Me Gervais read a letter he had received from the Secretary of the Board at York University, thanking the Concordia Board for its message of condolences on the death of Mr. Bruce Bryden, York's previous Chairman. The Chairman reminded the Board of the upcoming annual Conference of University Board Chairs and Secretaries; he emphasized that the Conference was being organized jointly by the four Montréal universities, thereby providing an opportunity for increased cooperation among them.

Ms. Woods commented that Concordia often appears in the media these days, but seems, more often than not, to be embroiled in internal conflict. Me Gervais disagreed, saying that we are becoming known for the freedom of expression which is enjoyed here; the Board doesn't want to intervene in students' affairs. There had been internal protests from certain faculty members respecting the appointment of Dean Ross, but that, the Chairman said, is to be expected under any circumstances. Although he conceded that these have been relatively difficult times, Me Gervais affirmed that this University is doing very well.

1.2 Approval of the Agenda

The Agenda was modified as follows:

- (i) As agreed, Items 3 and 4 were brought forward from the Closed Session, and are noted herein as 3(CL) and 4(CL).
- (ii) Item 4 was transformed from "Approval of a change to the composition of Senate", to give Notice of Motion thereof as required under the By-Laws. This will be voted upon at the April meeting of the Board.
- (iii) On the request of Dr. Bertrand, Consent Agenda Item 7, concerning the delegation of signing authority, was removed.
- (iv) Mr. Dowd requested that a news item concerning the financial management of CUSA be discussed under "Other Business".

1.3 Approval of the Minutes

The Minutes were approved with the following modifications: Dr. Pallen explained that his point, under Item 3, page 3, should be corrected to read "Dr. Pallen questioned the appropriateness of output criteria for university funding." Mr. Dowd noted the absence of his suggestion that a University flag and anthem be developed; this will be added to the Minutes, under the Rector's Report. Dr. Cohen announced that the flag, featuring the official Concordia shield, has been ordered. He will report on this matter at the April meeting.

Upon motion duly moved and seconded (Firth, Economides), it was unanimously RESOLVED:

R92-23 THAT the Minutes of the Open Session of the previous meeting, held on 19 February 1992, be approved as modified.

2. Business arising from the Minutes

There was no business arising from the Minutes.

3(CL) Report of the Chairman concerning a change in membership on the Advisory Search Committees for the Dean of the Faculty of Arts and Science and the Dean of the Faculty of Engineering and Computer Science

The Chairman explained that Mr. McNaughton had resigned from the Advisory Search Committee for the Dean of Arts and Science and Mr. Smith agreed to replace him. Mr. McNaughton would join the Advisory Search Committee for the Dean of Engineering and Computer Science, from which Mr. D'Alessandro had resigned. These changes were authorized by Me Gervais in conformity with the authority delegated to him by the Board, as stipulated in the resolutions establishing committee membership.

Me Gervais asked Dr. Sheinin for a progress report on three active search committees under the aegis of the Vice-Rector, Academic: the Advisory Search Committees for the Dean of Graduate Studies, for the Dean of the Faculty of Arts and Science, and for the Dean of the Faculty of Engineering and Computer Science. Dr. Sheinin said that nominations and supporting documentation had been received, and since the Board had cleared the obstacles concerning confidentiality, the Committees would resume their work within days. The Chairman asked if Dr. Sheinin expected that the appointments would be made soon enough to avoid extending the Acting Deans' terms for the Faculty of Arts and Science and Graduate Studies. The Vice-Rector was hopeful that the Board would receive recommendations from all three Committees by May.

4(CL) Election of members to the Advisory Search Committee for the Director of University Libraries, to replace those unable to continue their participation

The Chairman explained that five members, among those elected to the Advisory Search Committee for the Director of University Libraries in November 1990, had withdrawn from the Committee. The Board was asked to approve the replacement of three members, as outlined in the supporting documents.

Dr. Pallen said that the sustained absence of a Director of University Libraries was disheartening to faculty; he asked if any progress had been made. The Vice-Rector, Services, answered that the Committee was continuing to do its utmost to find a suitable candidate, as yet to no avail. In order to avoid any further delay, Me Gervais was authorized to approve nominations for the two outstanding positions, subject to the Board's ratification.

Upon motion duly moved and seconded (Kenniff, Habib), it was unanimously RESOLVED:

R92-24 THAT in accordance with the Rules and Procedures for Evaluation and Advisory Search Committees approved by the Board of Governors in May 1984, and pursuant to Resolution R90-7-101 which was adopted by the Board of Governors in November 1990, the following persons be elected members of the Advisory Search Committee for the Director of University Libraries, to replace members who have resigned:

- Dr. , Dean of , recommended by the other academic Deans to replace Dr. Christopher Ross;
- Prof. Peter Rist, of the Faculty of Fine Arts, recommended by the faculty members of Senate to replace Prof. Robert Tittler;
- Mr. Joseph Princz, an administrative librarian, recommended by the administrative librarians after due election by and from their number, to replace Ms. Irene Sendek;
- Ms. Freda Otchere and , two professional (non-administrative) librarians recommended by the professional librarians after due election by and from their number to replace Ms. Elaine Bruce and Ms. Anne-Marie Bélanger;

AND

THAT, in order to expedite the work of the Committee, the Chairman of the Board be authorized to approve nominations of individuals to fill the positions which remain vacant, such approval to be ratified by the Board.

3. Approval of "Revisions to the criteria and procedures for selecting honorands"

Dr. Kirpalani, as Chairman of the sub-committee to review criteria and procedures for the selection of honorands, introduced the final report of the committee's findings. He outlined the changes recommended by the committee, including a minor revision to the text of the report. Many contributions had been received by the committee in the course of its work, Dr. Kirpalani observed, and had been taken into account in the formulation of the recommendations being presented. He was pleased and honoured to propose the final report. Me Gervais thanked Dr. Kirpalani for his dedication in bringing the review to its conclusion.

Upon motion duly moved and seconded (Kirpalani, Dowd), it was unanimously RESOLVED:

R92-25 WHEREAS, in May 1991, the Graduation Ceremonies Committee established a sub-committee with the mandate to clarify the existing criteria and procedures for the selection of honorands; and

WHEREAS a final report, including recommendations for revision of the "Criteria and Procedures for Selecting Honorands", was submitted to the Graduation Ceremonies Committee on 18 February 1992 for review, and was subsequently approved;

BE IT RESOLVED

THAT, upon the recommendation of the Graduation Ceremonies Committee, the revisions to the "Criteria and Procedures for the Selection of Honorands" as outlined in Documents BG-92-3-D17, D18 and D19, be approved.

4. Notice of Motion concerning an amendment to the By-Laws to revise the composition of Senate

Notice of motion, as outlined in Documents BG-92-3-D19(a) and D20, was given, to be discussed and voted on at the April meeting of the Board.

5. Approval of a Senate proposal to create a Convocation Medal for International Business Students

Upon motion duly moved and seconded (Kenniff, Dowd), it was unanimously RESOLVED:

R92-26 WHEREAS the creation of a Convocation Medal for International Business Students was recommended jointly by the Commerce and Administration Students' Association (CASA) and the Concordia International Business Association (CIBA), to the Commerce and Administration Faculty Council;

WHEREAS the proposed medal would be awarded, when merited, to a graduating student of the International Business Department according to the same criteria as departmental medals presently are; and

WHEREAS the Commerce and Administration Faculty Council, at its meeting of 4 October 1991, adopted a resolution approving the creation of a Convocation Medal for International Business Students;

BE IT RESOLVED

THAT, upon the recommendation of Senate, the creation of a Convocation Medal for International Business Students, as outlined in Document BG-92-3-D22, be approved.

6. Progress Report of the Ad Hoc Committee to Review the Composition, Rules and Procedures of Evaluation Committees and Advisory Search Committees

The Committee Chairman, Mr. Groome, reported that the Committee met on 20 February and 16 March 1992. At the latter meeting, the Committee, in its entirety, heard representations from those groups which had been invited to address the Committee personally. The Committee is scheduled to meet again on 25 March. Mr. Groome said that they were progressing toward their stated objective and still anticipated delivering the final report to the Board in May or June.

Dr. Pallen commented that two resolutions had been adopted by Senate at its last meeting. The first expressed the desire that Groome Committee meetings be held publicly; was this possible, he asked. Mr. Groome answered that the question would be on the agenda for the next meeting. The second resolution, Dr. Pallen added, requested that a draft report be submitted to Senate between September and April, while Senators are on campus, in order that they may have time to review and discuss the issues. To satisfy this demand, Mr. Groome answered, the Committee would have to postpone its final report until sometime in the next academic year. Dr. Pallen replied that great consternation could be aroused among faculty members if they are not consulted before the Groome Committee's report is approved by the Board; he proposed, instead, that the Committee present an interim report to the Board, which could be submitted simultaneously to Senate. Dr. Cheng suggested that the report be tabled and referred to Senate for comments, before being presented for final approval by the Board.

Dr. Kenniff, Chairman of Senate, said that Senate's last meeting of the academic year is held at the end of May. The Rector gave his support to Dr. Cheng's idea; by allowing an interim period for review by Senate, he said, the Board would be observing a procedure already traditional for approval of the Budget.

8. Reports of the Standing Committees

8.1 Executive Committee

Me Gervais reported on behalf of the Executive Committee, saying that numerous matters were discussed at the meeting held on 12 March 1992. The Chairman observed that as faculty members become more forceful in presenting their views, it appears that they want an enhanced role in University governance, hence, a diminished role for the Board. The Executive Committee has scheduled another meeting for 10 April 1992; he hoped to have something more to report on this subject at the April Board meeting.

With respect to confidentiality, which had previously been discussed in the Closed Session, Me Gervais added only that the undertaking of confidentiality is a condition of being a Governor, and all documents and deliberations identified as confidential should remain that way.

Me Gervais said that he and Dr. Kenniff had been asked to attend the next Senate meeting to discuss a Senate resolution requesting additional information about the appointment of the Dean of the Faculty of Commerce and Administration, as well as Senate's resolution to recommend that Senate meetings be chaired by the Vice-Rector, Academic, instead of the Rector. The Executive Committee would have preferred that both attend the Senate meeting, but, Me Gervais said, he would be out-of-town. He had written to Mr. Noonan, Secretary of Senate, suggesting that a special meeting be scheduled, to ensure that ample time is allocated for discussion.

Me Gervais reported that he and Dr. Kenniff had been guests at the 9 March 1992 meeting of the Commerce and Administration Faculty Council. Although those who wanted more information were not satisfied, Me Gervais said, he felt that the meeting had been fruitful and substantial misunderstanding had been dispelled. He had been told by some members of the Faculty that morale was good. One should not, he advised, assume that the loudest views are the most representative.

9. Report of the Rector

The Rector reported a very positive development in the Faculty of Commerce and Administration. The next day, he said, would bring the official inauguration of the world's first MBA programme designed specifically for the international aviation community, developed jointly by the International Air Transport Association (IATA) and Concordia University. The IATA Director-General, Mr. Gunter Eser would be joined by government representatives, including federal Transport Minister Jean Corbeil, as well as several members of the Concordia community, to launch this programme.

The Rector announced that the Office of the Secretary-General would soon institute a bi-monthly official record to publish the resolutions of the Board. This record, he suggested, would go a long way toward making the work of the Board better understood. The Office plans to include Senate resolutions in this publication later on, Dr. Kenniff said.

10. Reports of the Vice-Rectors

- 10.1 Dr. Sheinin said that, over the past two weeks, she had been approached by several reporters about the Fabrikant case. The Vice-Rector, Academic, asked whether there was any particularly effective way for reporters to get Concordia news stories as they break. Dr. Cohen answered that the Public Relations Department had successfully implemented a very effective media relations programme, as well as a "travelling PR seminar" to teach and encourage departments to promote interest in their newsworthy activities. He added that it was, nevertheless, sometimes difficult to transform academic events into attractive stories for the popular media.

Dr. Kenniff urged everyone to look over the University Affairs publication, in which Concordia is often featured.

- 10.2 Dr. Bertrand reported that Concordia's women's hockey team were the provincial champions, and our men's basketball team had won first place in the eastern division and would go on to compete in the finals. It was agreed to send a resolution of congratulations on the Board's behalf.

Upon motion duly moved and seconded (Farias, Vézina), it was unanimously RESOLVED:

- R92-27 THAT the Board extend its congratulations to the Concordia women's "Stingers" hockey team, and its coach Mr. Les Laughton, for their recent victory as best team in the Québec Women's Inter-Collegiate Hockey League.

The Vice-Rector said that he and Dr. Boisvert, the Associate Vice-Rector, Services (Student Life), had established a small board of enquiry, including Mr. Doug Meadows, Director of Finance, and legal counsel, to examine the role and responsibility of the Office of the Vice-Rector, Services, as collector and distributor of fees on behalf of the student associations. Dr. Bertrand said they hoped to be able to report to the Board in May. The Office's disbursement to CUSA occurs in September.

Mr. Dowd pointed out that, in spite of CUSA's serious mismanagement of students' funds, no one can register without remitting a student fee to CUSA. He referred to the recent news that the Toronto Dominion Bank had frozen CUSA's account, based on CUSA's \$154,000 overdraft. Mr. Farias, who identified himself as a member of the CUSA Board of Directors and of its Finance Committee,

responded that, although CUSA's account had been frozen, Toronto Dominion had subsequently lifted the freeze and lowered the interest rate. He explained that CUSA was facing a serious shortfall in expected revenues, due in large part to substantial payments overdue from the other students' associations.

Mr. Farias said he was tired of the continuing partisan campaign to undermine CUSA; his experience assured him that CUSA would always act in the best moral and legal interests of the University. He admonished those who, he felt, were circulating unsubstantiated rumours.

Dr. Kirpalani ventured that the University is only a fee collector, in this capacity, for the students' associations. Dr. Kenniff replied that the University does collect student fees, but the Board's responsibilities include approval of the creation or increase of fees, upon the request of a student association.

- 10.3 Dr. Cohen informed the Board that two of Concordia's cinema professors, Prof. Wendy Tilby and Prof. Chris Hinton, had been nominated for Academy Awards for their animated films. The Board extended its congratulations to the artists and the Faculty of Fine Arts.

Upon motion duly moved and seconded (Friedland, Tamas), it was unanimously RESOLVED:

- R92-28 THAT the Board extend its warm congratulations to Professor Wendy Tilby and Professor Chris Hinton, for the nominations of their animated films for Academy Awards, and to the Cinema Department and the Faculty of Fine Arts which share in the achievements of their distinguished faculty members.

12. Any other business

Me Gaudet related, on behalf of Ms. Brodrick who had to leave the meeting, that the annual phonathon was scheduled for 23, 24 and 25 March 1992, and would take place in the Dominion Securities Building.

13. The next meeting will be held on Wednesday, 15 April 1992 at 8:00 a.m., in Room GM-407-1, SGW Campus.

14. The meeting of the Open Session was adjourned at 10:00 a.m.

Me André Gervais
Chairman of the Board of Governors

Me Bérengère Gaudet
Secretary of the Board of Governors